

## Trust Board

<b>Paper No:</b> 5.2 annex a
<b>Title of paper:</b> Cheshire and Merseyside Acute and Specialist Trusts Provider Collaborative (CMAST) Joint Working Agreement and Committee in Common refresh.
<p><b>Purpose:</b> To secure Trust endorsement to update Cheshire and Merseyside Acute and Specialist Trusts Provider Collaborative (CMAST) Joint Working Agreement and Committee in Common terms of reference following a review requested by the CMAST Leadership Board and signed off by the Board (Trust CEOs and Chairs) on 6<sup>th</sup> September</p> <p>The Leadership Board recommends for adoption by Trust Boards the updated documentation following a scheduled periodic review (after two years of operation).</p>
<p><b>Summary:</b> Cheshire and Merseyside (C&amp;M) acute and specialist providers have come together to collaborate on matters that can be best progressed and responded to, at scale, and through shared focus or action. This is achieved via our provider collaboration: CMAST.</p> <p>CMAST has worked together for a period of time and had its ways of working codified and set out including arrangements for shared decision making, when and as required, through a Joint Working Agreement and Committees in Common terms of reference since late summer 2022.</p> <p>Given the existence of these agreements for a two-year period and a commitment to review following an initial period of operation, a review on or around the two-year anniversary has been progressed and taken forward by the relevant Trust Company Secretaries or equivalent.</p> <p>Few significant changes have been implemented within the documents but a period of shared review, reflection and questioning has taken place in an appropriately collaborative manner. The areas of both discussion and proposed changes are detailed below, as relevant to each of the two key documents:</p> <p><b><u>Joint Working Agreement (JWA)</u></b>, further detail, and to be read in conjunction with CiC ToR:</p> <ul style="list-style-type: none"> <li>• 2.1 – updated vision to align with streamlined vision per CMAST Annual Plan 2024/5</li> <li>• 2.3 – framed CMAST priorities as <i>Clinical Improvement and Transformation and Sustainability and Value</i> per CMAST Annual Plan 2024/5 which in being targeted will enable the achievement of the existing priorities (still referenced)</li> <li>• Section 3.6.7 made reference to 104 week waiters which was a policy priority in 2022. This text has been updated to reflect the long waiters and is therefore less beholden to developments and/or policy updates.</li> <li>• Section 4.4 refers to a rotation of Meeting Lead (or CMAST Chair). This has been updated to state that the first review will take place by no later than 2025 and will take place periodically at the will of the membership.</li> <li>• 8.10 referred to an expectation an information sharing agreement would be developed and/or required. To date the Leadership Board has not identified this requirement, preferring to rely on established ICB / ICS practices and arrangements. The reference has been updated to</li> </ul>

state arrangements will be developed when and if the Leadership Board judges that they are required.

Suggestions noted but resulting in no proposed amendment to JWA:

- Reference to city or sub system workstreams – logic for determination is that the Provider Collaborative has been designed, built and operated, to date, sitting above individual and sub groupings of actions and to complement not compete
- Greater reference to the financial challenges the NHS is facing – logic for determination is that the Triple Aim of the NHS is referenced which includes a need for value for money and therefore efficiency. In an ideal world scoping and terms of reference documents should be framed in a way that supports adaptation and interaction without always requiring changes or updates
- Reference the range and scope of professional groups that exist within CMAST – logic for determination is that reference to professional groups is made without need to be beholden to future change or amendments

**Committee in Common - Terms of Reference (CiC ToR)**, further detail, and to be read in conjunction with JWA:

Suggestions noted but resulting in no proposed amendment to ToR:

- Reference to shared posts and need for clarification of voting – logic for determination is that the detailed CMAST committee in common arrangements (not joint committee) support single vote committees to operate on behalf of each Trust, meeting in common, therefore no changes to voting is required as this is linked to the relevant Trusts.
- Section 6 sets reporting expectations. It has been questioned whether these remain valid. It is suggested that when, and if, CMAST CICs take on delegations that the level or reporting described remains applicable.

### **Consistent factual updates**

- Updating references to Mersey and West Lancashire Teaching Hospitals NHS Trust (from Southport and Ormskirk and St Helens and Knowsley)
- Updated references to be active e.g ICB delivery rather than time bound references to ICB establishment

It is proposed that the documentation captures and appropriately reflects the outputs and culmination of a period of engagement and development with Trust leads nominated by the CMAST Leadership Board and endorses the continued operation, use and application of CMAST mechanisms as may be appropriate.

The documentation delivers stability, reflects feedback and provides an updated position for the operations covered by the scope of the documents which necessarily focus on approach and governance. Business and content will continue to iterate and be defined by Boards as the scope and remit of CMAST develops and the ask of the system, for it, expands, varies or diminishes.

**Trust objectives met or risks addressed:** System Working, specifically C5

**Financial implications:** n/a. Collaboration is expected to be more efficient and should result in a more pragmatic response to any financial challenges within C&M

<b>Stakeholders:</b> All C&M Acute and Specialist Trusts and C&M ICB.
<b>Recommendation(s):</b> As set out within the overarching paper
<b>Presenting officer:</b> Ben Vinter, Director of Risk and Corporate Governance
<b>Date of meeting:</b> 19 <sup>th</sup> September